Appendix A: Process and Participants for 2007 Master Plan

Master Plan Committee

Jim Alvey
Charlie Bailey
Sandy Cederbaum
Phil Engelke
Karen Gray
Ben Hunter
Julia Llewellyn
Bill McCormack
Mary Kate Murray
Barbara Russell
Danny Singer
Ginny Thomas
Bill Woodcock

Howard County Advisors

Randy Clay, Community Planner, Department of Planning and Zoning Bill Mackey, Planning Supervisor, Department of Planning and Zoning Stacy Spann, Director, Department of Housing and Community Development Dick Story, CEO, Economic Development Authority Leonard Vaughan, Past Director, Department of Housing and Community Development

Initial assessment with County Department Directors

- Survey of merchants
- Survey of residents (over 500 responses)
- Market consultations
- Design/planning consultations
- Three meetings with village center property owners and stakeholders
- Meetings with the former and current County Executive and County Council
- Presentation to the Community Vibrancy Committee
- Presentation to the Street Captains
- Presentation to the President of the Columbia Association
- Presentation to the Director of Planning and Zoning
- Presentation to residents of the Village of Oakland Mills
- Presentation to the Columbia Association External Relations Committee
- Presentation to General Growth Properties
- Presentation to Rouse Company Foundation
- Presentation to The Columbia Foundation

Appendix B: Participants in Task Force to Update Master Plan

December 12, 2013-May 1, 2014 (Master Plan 2 Task Force)

Bill Gray (Chair)

Alex Hekimian (CA Rep)

Reg Avery

Sandy Cederbaum (Village Manager)

Mona Curran

John DiTomasso

Jervis Dorton

Frank Eastham

Jonathan Edelson

Phil Engelke

Mike Johnson

Margaret Mauro

CeCe McCullough

Roland McCullough

Kim Pruim (Assistant to Councilman Calvin Ball)

Janice Rattley

Tiffany Smith

Liz Smull

Ginny Thomas

Wendell Thompson

Bill Woodcock

May 2014 to present (Reinventing Oakland Mills)

Bill McCormack and Ginny Thomas, Co-Chairs

Reg Avery (CA Rep)

Charlie Bailey

Tom Carbo

Sandy Cederbaum (Village Manager)

Randy Clay

Janice Rattley

John DiTomasso

Jervis Dorton

Jonathan Edelson

David Garcia

Sandra Jackson

Mark James

Kimberly Pruim (Assistant To Councilman Calvin Ball)

Scott Templin (Community Planner, Columbia Association)

Wendell Thompson

Paul Verchinski

Tawania Williams Kay Wisniewski

Housing Committee Members, May 2014 to present

Bill McCormack, Chair

Don Andberg

Nancy Bellony

Tom Carbo

Mike Clark

Jervis Dorton

Eleanor Foschetti

Claudia Hollywood

Donna Koelle

CeCe McCullough

Doris Morgan

Janice Rattley

Kathryn Schatz

Chuck Thomas

Danny Singer

Lee Skaggs

Evelyn Tanner

Chuck Thomas

Wendell Thompson

Paul Verchinski

Kitty Wright

Education Committee Members, May 2014 to present

John DiTomasso, Co-Chair Jonathan Edelson, Co-Chair

Reg Avery

Sandy Cederbaum

Joanne Dolphin

Jervis Dorton

Jill Edelson

Fred Eiland

Lynn Engelke

Werner Gruhl

Patrick Harrington

Lisa Kehle

Margaret Mauro Sarah Pomerantz Jennifor Sartor Peggy Skaggs Liz Smull Adona Wimberly

Appendix C: Recommendations by the Housing Committee of the Oakland Mills Task Force

Oakland Mills Task Force Housing Committee

Final Recommendations

Finalized by the committee on August 13, 2014 Approved by the Task Force on September 16, 2014, Approved unanimously by the Oakland Mills Village Board on September 23, 2014

General Recommendation:

Amend the Housing Section of the 2007 Oakland Mills Village Center Master Plan as appropriate or entirely with recommendations noted below and adopt as the Housing Section of the new Oakland Mills Village Center Community Plan.

Rental Housing Summary and Recommendation

1. Based on December 2013, actual count of Howard County property records for Talbott Springs and Stevens Forest, the neighborhoods near the village center, there are approximately:

Single-Family Detached Homes
Town Homes and Condos
Apartment units

1,130, including 81 rentals
715, including 221 rentals
984, all rental

- 2. 45% of all housing in Talbott Springs and Stevens Forest is rental; 1,286 of 2,829 units are rented.
- 3. Decrease the amount of rental housing.

Verona

- 1. Ask the Housing Commission to post an improvement projects schedule with status updates.
- 2. Comply with all village covenants and county codes including occupancy limits.
- 3. Offer incentives to Howard County employees such as teachers, fire and rescue, police officers, etc.
- 4. Limit subsidized units to 20% of the total of current total units, i.e., 50 subsidized out of 251 total for any redevelopment. Therefore a maximum of 50 subsidized units on the total of 16.7 acres on two sites.

5. Redevelopment Alternatives (consistent with Plan Howard 2030, page 129, policy 9.2)

- Sooner than 10 years
- Alternative Financing to Low-Income Housing Tax Credits
- Explore using Chatham Square in Arlington, Va. as a model with only 50 subsidized units.
- Maximize upscale owner occupied units on the two site 16.7 acres to provide revenue to Housing Commission
- Housing Commission to partner with developer to build all upscale housing on the two site 16.7 acres to recoup original investment and use the revenue to create new mixed-income complexes in communities with no subsidized housing

Howard County

- 1. De-concentrate subsidized housing so that no Census Tract Block Group (CTBG) has more than 5% poverty rate, and no county school has more than 20% Free and Reduced Meal (FARM) students. Accomplish this in 5 years.
- 2. Terminate the fee in lieu of and alternative compliance programs that allow subsidized housing to be moved off-site.
- 3. Approve Moderate-Income Housing Units (MIHUs) in areas of Howard County where little or no subsidized housing exists.
- 4. Ask Howard County to create a subsidized housing deconcentration policy and program and measure progress over time.
- 5. Ask County Executive candidates for their solutions for deconcentrating subsidized housing.
- 6. Create our own Oakland Mills housing policy and program for Howard County that creates a full spectrum of housing throughout the county and ask the county executive candidates and council candidates seeking to represent Oakland Mills for their support.
- 7. Publish housing statistics annually by local community throughout the county on housing type, price (including low-income), and population of each local community.
- 8. Change zoning regulations to require subsidized housing in all residential zoning categories except New Town (Columbia has ~ 80% of all subsidized housing in the county but only ~40% of the total population of the county).
- 9. New Town Zoning

- Change New Town zoning to create incentives to reduce the number of rental apartment units
- Maintain existing "no requirement" for subsidized housing (since Columbia has ~80% of the county's subsidized housing without a requirement in place, no requirement for more is needed, nor is it beneficial)
- 10. Remodel all Housing Commission owned condos, town homes and single-family homes in Oakland Mills after current tenant leaves and sell at market rate to an owner-occupier with defined period of residency.
- 11. Direct HCDHCD and Housing Commission to
 - Cease all new subsidized housing proposed in CTBG's with 5% or more poverty
 - Focus all new subsidized housing in CTBG's with o-5% poverty
 - Create a plan now to migrate half of subsidized units from CTBGs with 5% or more poverty to CTBGs with o-5% poverty over the next five years (Columbia has ~80% of all subsidized housing and only ~ 40% of the county population.
 Migrating half the subsidized housing out of Columbia would get Columbia down to its fair share and the rest of the county up to its fair share.)
- 12. Create "public nuisance" legislation aimed at owners of unmaintained vacant properties to fine owners. As a last resort, use public domain law to seize property for county to rehab and sell on open market.

ReInvention

- 1. Investigate advantages of having Howard County declare OM a redevelopment zone with financial incentives for reinvention investment.
- 2. Deconcentrate subsidized housing.
- 3. Replace half the apartment units in OM with owner-occupied upscale (executive, luxury) housing to reduce the negative impact of apartments on the property values of all other housing in OM.

To achieve a thriving community in OM, there is a need to change the housing mix in the village. The current housing mix (Talbott Springs, Stevens Forest and Thunder Hill) per CA document and county rental housing study is:

Single-family detached homes	1,717
Town Homes	525
Condos	190
Apartment units (4 complexes)	984
Total	3,416

The apartments represent 29% of all units and are controlled by four owners. These 4 owners have more of an impact on the property values of the other 2,432 units than the owners of those units do. It is critical to reduce the number of apartments and replace them with owner occupied upscale housing in order to achieve a Full Spectrum of Housing within five years.

- 4. Contact Enterprise Housing and HUD to discuss possibility of phasing in some market rate units at Forest Ridge apartments including senior housing (50+).
- 5. Create new upscale (executive, luxury) housing including senior housing.
- 6. Provide reduced cost financing for first-time homebuyers of neglected homes in OM with the following requirements:
 - Owner occupied only
 - Reside for a defined period of time
- 7. Provide incentives for existing home owners to renovate their homes with the following requirements:
 - Owner occupied only
 - Reside for a defined period of time
- 8. Form an alliance with the four other older villages, North Laurel and Elkridge to press for the county wide subsidized housing de-concentration policy and program. Form alliance with non-profits that have similar interests.
- 9. Secure new and/or upgraded CA recreational facility to make village center and surrounding area more attractive to home buyers.

Public Spaces

- 1. Ask Ho Co
 - To be diligent in ongoing maintenance of streets, road markings, trees, signs, street lights.
 - To upgrade SF Rd and TH Rd with curbed and painted medians to calm traffic.
- 2. Ask CA and Ho Co to keep landscaping on their property up to standards seen throughout Columbia and Ho Co.

Village Wide

- 1. Promote Transit Oriented Development for OM with its links to Downtown Columbia.
- 2. Encourage links to Town Center for positive spillover effect and location efficiency (PH 2030, page 125).

3. Create list of volunteer architects to aid in design of home renovations (PH 2030, page 133).

- 4. Educate homeowners on how to deal with contractors and deal with general home maintenance.
- 5. Seek creation of low cost financing for property improvements on distressed and neglected properties.
- 6. Investigate group discounts with home improvement contractors and retailers.
- 7. Emphasize positives in OM through all media including OM typical smaller sized housing that is growing in demand (PH 2030, Page 126).
- 8. Ask the county Department of Inspections, Licenses and Permits (DILP) to conduct semiannual inspection of all apartment complexes.
- 9. Improve Covenant Compliance
 - Perform periodic Property Standards Evaluation inspections of all homes for covenant compliance
 - Have condo and town home Homeowners Associations (HOAs) research the ability to limit the number of rentals and enforce HOA covenants
 - Educate residents on covenant requirements,
 - Encourage residents to comply with and enforce covenants
- 10. Encourage upscale home and landscaping improvement through contests with before and after pictures (PH 2030, page 133).
- 11. Establish OM as a Targeted Growth and Revitalization area by amending the 2007 OM Village Center Master Plan (PH 2030, page 136).
- 12. Encourage the use of the Maryland State Program "Accessible Homes for Seniors" that provides zero-interest loans to those 55+.

Appendix D: Recommendations by the Education Committee of the Oakland Mills Task Force

Approved unanimously by the Oakland Mills Village Board on August 12, 2014

- Discuss and highlight the positive events and accomplishments at each school in the Oakland Mills Cluster.
- Engage the PTA at each school in the Oakland Mills Cluster through their communication officials.
- Discuss with PTAs and school administrators whether schools need OMCA advocacy for additional funding or special project assistance.
- Develop and foster strategies that will help retain families throughout the community from elementary to middle to high school in Oakland Mills.
- Advocate for a county policy to prohibit any redistricting that would create a Free and Reduced-Price Meal (FARM) rate above 30% at any Howard County school or would increase the FARM rate at any school already above 30%.
- Advocate for a countywide plan to deconcentrate below-market housing and FARM rates that features coordination among the County Council, county departments (and commissions) and the Howard County Public School System/Board of Education.